Improving Improvement Training Outline September 2020





Improving Improvement: Cognitive Task Analysis & Diffusion of Innovations Training

About the training

This training program is part of the wider One: Path Integrated Supportive Care Pathway (ISCP) training offer. It takes place prior to the One: Path ISCP training and implementation. It focuses on two skill areas:

- 1. An adapted form of Cognitive Task Analysis (CTA) presenting participants with a new way to understand how the teams they support think about and approach their work. Also, providing insights about how to help teams improve their functioning.
- 2. Diffusion of Innovations theory enabling participants to use evidence along with their own experience to tailor how they engage and support practices.

Who is the training for?

Practice Facilitators and/or other change agents designated by the PCN, who will be supporting the practices and/or physicians implementing the ISCP.

Why is this training of value for PCNs & their staff?

This training combines a novel approach to implementation and an opportunity for practice facilitators to add to their current skillset. This training can be applied to other priority work advancing the PMH. It will enable participants to:

- understand how teams think and function so that they can engage physicians and teams more effectively to implement One: Path ISCP or other changes
- become more efficient/effective at understanding and identifying ways to help teams adopt new behaviours more successfully in their local contexts
- think strategically about how best to scale and spread new ways of working amongst their broader memberships and within clinic teams' unique contexts

At a system level, helping teams improve how they organize and deliver care will move Alberta towards a "healthier" health system (i.e., better patient outcomes, reduced costs, increased patient satisfaction).

What work is involved?

We support a co-design approach. While we have existing resources and delivery methods to draw from, we look forward to working with each PCN to ensure the training is adapted to and works within their context. This will enable us to learn from the experience to improve our training. Examples of the type of work involved:

- Attend information and training sessions at the PCN office or virtually (no travel required)
- Action period group assignments (in between training sessions)
- Touch bases with the EnACt team for co-design and feedback purposes

Time commitment:

Previous experience indicates that we require a commitment of approximately 22-29 hours per participant over 6-8 months to successfully deliver this training. This is an estimate.

As part of the co-design approach, we are flexible to discussing what will work for each PCN. For more detailed information please see the training series objectives on page 2 of this document.

Next Steps:

Please contact Lynn Toon lynn.toon@albertadoctors.org for more information or to begin steps in setting up your training program.

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Series Objectives

To create a cohort of Practice Facilitators with advanced skills to help a wide range of future implementations successfully spread and scale.

To create a group of Primary Care Networks with practical experience they can apply on a sustainable basis and spread to more Primary Care Networks.

To apply knowledge gained through this training to other priority work advancing the Patient Medical Home, and later the One: Path ISCP.

Training Series Sessions	Training Objectives
Orientation to training	Explain the background of the Cognitive Task Analysis (CTA) work
(60min)	in Alberta
	Describe the basics of the research
	Describe the CTA training plan
	Explain the co-design approach
	Discuss expectations (participants and coaches)
Unit 1:	Explain the basics of Diffusion of Innovation theory
Diffusion of Innovations	Describe the main characteristics of the adopter categories
Sessions 1-4 (each lesson	Explain how Diffusion of Innovations applies to your work
varies from 90 – 120 min)	Based on the adopter characteristics, identify where individuals
Plus Action period team	could be on the diffusion curve for a given change
mtgs X 2 - 60 min each	Generate strategies for engaging individuals in the adopter
built in for completing	categories
assignments	Generate support strategies for individuals in the adopter
	categories
	Use existing skills, knowledge and tools to engage and support
	individuals in the different adopter categories
	Create a plan for supporting individuals in the different adopter
	categories
Unit 2:	Explain what Macrocognitive functions are
CTA Macrocognitions &	Identify Macrocognitive functions
Mental Models	Apply understanding of macrocognitions in my work
Sessions 1-5 (each lesson	Use appropriate questions to dig out a team's macrocognitive
varies from 90-120 min)	functions
Plus Action period team	Recognize whether macrocognitive functions are done well or not
mtgs X 2 - 60 min each	by a team
built in for completing	Recognize whether macrocognitive functions are distributed or not across a team
assignments	
	Use existing skills, knowledge, and tools to help teams distribute macrocognitive functions
	Explain what mental models are
	Use information about a team's macrocognitive functions and their

distribution to describe a team's mental model